

LAKEVIEW WARD

COMMUNITY STRATEGIC PLAN

2024 - 2027



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Abbreviations

CSP	-	Community Strategic Plan
CTL	-	Center for Transformational Leadership
USAID	-	United States Agency for International Development
ECDE	-	Early Childhood Development Education
ECESS	-	Kenya Electoral Conflicts Mitigation & Civic-Voter Education Support
MCA	-	Member of County Assembly
VTC	-	Vocational Training Center
NGCDF	-	National Government Constituency Development Fund
CGN	-	County Government of Nakuru

Acknowledgements

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We appreciate the County Government of Nakuru for participating in the development of this plan. Special thanks go to Hon.Alex Mbugua, Lakeview Ward Member of County Assembly (MCA), and Mrs. Magdaline Kamau, Lakeview Ward Administrator for supporting the process and making valuable inputs during community meetings.

We also thank the 30 community members drawn from Kihoto, Kayole, Manera, Lakeview and Suberico that make up lakeview Ward for volunteering their time to develop and draft this plan. Your effort in presenting the needs of the community and identifying areas that require action to ensure equitable development across the ward is appreciated. Special thanks to CTL's Lakeview Ward Civic Educator Mr. Benson Mwangi for mobilizing and facilitating conversation during the CSP development process.

We appreciate the CTL Team - Peter Rono, Nickson Mwarari, Paul Njuguna, John Kiruki, Margaret Gachanja and Julia Kamau who worked tirelessly to support the community planning and compiling this report.

Forward

Since devolution took effect in Kenya in 2013, county governments have been conducting public forums to collect citizen views on county budgets and plans. Public participation is one of the underlying principles in the Kenyan Constitution. Through public participation, citizens can influence decisions on what matters most to them. However, meaningful public participation can only happen when citizens are well prepared.

Part of this preparation involves citizens meeting prior to the public forums to identify and prioritize development needs in their localities. It also involves documenting the prioritized needs in a memorandum, ready for submission during public budget forums. While this has been happening in selected areas, the process is often rushed, leaving citizens with limited time to deliberate on their needs and prepare for participation. Citizens rarely have a chance to reflect on how equitable development within Wards has been or even hold conversations to determine their most pressing needs and identify what needs to be prioritized.

Additionally, mobilization of citizens to participate in budget fora is often rushed. This means that some locations within Wards are left out of the preparations and so are their needs. To improve the quality of citizen participation in critical decision making processes such as county planning and budgeting, citizens must be well organized. They must take ample time to reflect on the status of the Wards, evaluate past projects, assess development needs, and agree on annual priorities. Development of Community Strategic Plans (CSPs) accords them such opportunity.

The concept of CSPs is based on the fact that the government planning and budgeting cycles are predictable processes. CSPs allow citizens to engage in a 'strategic planning' exercise for their Wards. During this exercise, citizens map development in their Ward, generalize their development needs, and consult widely to determine annual development priorities. Since the process involves development of a multi-year plan, citizens develop a long-term vision for development in their Ward. This allows them to take a more realistic approach toward allocation of resources to ensure that their vision is gradually realized.

Additionally, citizens plan alongside their local leaders, including their Member of County Assembly (MCA) and their Ward Administrator. Participation of MCAs and Ward Administrators allows citizens to get the clarity they need about strategic projects that may be proposed by the leaders. On the other hand, local leaders get clarity on what citizens' developments are critical for citizens.



Bancy W. Kubutha
Executive Director— CTL

About CTL

Center for Transformational Leadership (CTL) is a local NGO based in Nakuru County and founded in 2008.

VISION:

A transformed society upholding the values of good governance.



MISSION:

Strengthen the capacity of individuals, communities, and organizations to effect positive transformation in society.

CTL does this by implementing democracy, governance, and leadership programs. Through the governance program, CTL conducts civic education to ensure citizens understand their constitutional rights and responsibilities. It also supports citizen formations to engage in public decision-making processes and monitor the delivery of essential services using participatory performance management tools like;

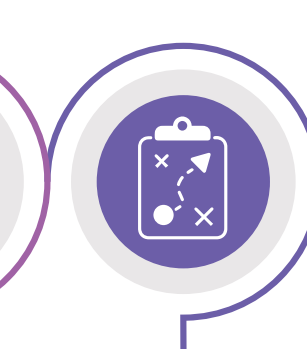
Community Scorecards



Citizen Report Cards



Social Audits



Community Strategic Plans

Budget Advocacy



This work enables citizens to provide duty bearers with constructive feedback for improved quality of services. In 2024, CTL used the CSP to identify the priorities of the community and come up with a development plan for Viwandani Ward in Naivasha Sub County. This CSP is part of the social accountability work undertaken by CTL through the ECESS project supported by USAID through ACT! under the 'Kenya Electoral Conflicts Mitigation & Civic-Voter Education Support (ECESS)' Programme.

This CSP was developed through a participatory process involving the community and the local duty bearers. This report presents findings from CTL's CSP work undertaken in Lakeview Ward in Naivasha Sub County in Nakuru County.

WORD FROM AREA MCA

This Community Strategic Plan (CSP) is a timely document that provides a roadmap for development in our Ward for the next four years. As the Lakeview Member of County Assembly, I support inclusion of citizen views in the development agenda of our ward. This way, residents of this Ward have a clear picture of the work that lies ahead and are aware of what is being done to address their needs. The process of developing this CSP was highly participatory. It allowed residents from different locations in our Ward to identify their development needs and prioritize projects for addressing them. Most importantly, the CSP provides the order with which proposed projects will be implemented based on historical allocation to the Ward every year.

I see this CSP as a tool for ensuring that citizens in my Ward access quality services and enjoy development projects that respond to their needs. One of the other hats I wear in the County Assembly of Nakuru is chairing the Budget and Appropriation Committee. Since residents of Lakeview Ward have developed this CSP, my work is to utilize my presence in the County Assembly and its Committees to ensure its smooth implementation.

Hon. Alex Ndungu Mbugua
Member of County Assembly,
Lakeview ward

I urge all Lakeview residents to utilize it to inform development priorities during public budget forums. I also encourage to partner with my Officer to actively monitor implementation of approved projects so that together we can realize the vision we have for our Ward.

I thank the CTL team for supporting Lakeview Ward residents to develop the CSP. I also appreciate the time and effort that 30 residents put into developing this CSP as part of our Ward's transformative agenda.



PROBLEM	PRIORITY	REMARKS
1- DISTRIBUTION- OF WATER	HIGH	COSTLY
2- SECURITY LIGHT	HIGH	- INSECURITY
3- HUMAN/WILDLIFE CONFLICT	HIGH	- DANGEROUS
4- ROADS	HIGH	- BUSINESS
5- HEALTH	HIGH	- EMERGENCY/ LONG Q
6- REHABILITATING BAND-FISHRIES	HIGH	- CREATING JOBS OPPORTUNITY
7- SIGN BOARDS- LANDING BEACH	HIGH	- DIRECTION

Problem	Priority	Remark
Water	Low	Availability of the water is already there the issue is the cost of buying and piping.
Health	High	rapid population growth. the distance is more than 10km from the next nearest health facility.
Public	High	Gov't should allocate money for buying (shamba from Kiboko residents to cater for construction of social amenities.
Roads	High	It is because it is a Seasonal Problem. It does not affect the Majority of the population.

Remark

findings disease outbreaks
(via) poor sanitation.

all sort of thing
viva cha.

nyena endangers
mar.



WHY A COMMUNITY STRATEGIC PLAN?



01

COMMUNITY ORGANIZING

The Community Strategic Planning process is highly participatory and inclusive, giving voice to all citizen groups based on age, gender, and locations. Citizens work collaboratively to assess development needs, determine what to prioritize, and organize better for civic action.



02

EQUITABLE DEVELOPMENT

Citizens map location and status of previous development projects across the Ward. The mapping exercise facilitates equity in distribution of projects in the Ward.



03

MEANINGFUL PARTICIPATION

A Community Strategic Plan helps citizens to prepare adequately for public participation. Through consultation and joint decision-making, citizens consolidate their voice and gain clarity on their development priorities year-on-year. This improves their quality of participation in governance processes.



04

NEEDS ASSESSMENT AND PRIORITIZATION

Citizens assess development needs in their Ward. For each development need, they determine the level of priority and provide justification for the ranking.



05

MANAGING EXPECTATIONS

The Community Strategic Planning process is highly consultative. It brings citizens and local leaders together. Members of County Assembly and Ward Administrators provide justifications for development projects they propose to citizens. Citizens develop realistic plans based on Ward development budget ceilings.

Methodology

2024 - 2027 LAKEVIEW WARD CSP

The Lakeview Ward CSP was implemented in a step-by-step format. The entire process was implemented over a month period as follows:

STEP 01

Entry Meeting with MCA and Ward Administrator

- This step involves holding introductory meetings with the MCA and the Ward Administrator in wards where civic education work has previously been conducted.
- The concept of community planning was introduced to local leaders and CTL got their buy-in to develop and implement the plan

STEP 02

Identification and sensitization of community representatives

- 30 participants were identified based on geographical locations, gender and age, community standing, and participation in civic matters.
- Participants were sensitized on the functions of the county and national government, the importance of public participation, tools and avenues of public participation, and the county budget-making process.



STEP
03**Review of Ward Development Projects**

Participants mapped development projects implemented in the ward and assessed the status and geographic distribution of those projects.

STEP
04**Prioritization of Development Needs**

Involved in identifying and prioritizing development needs in the Ward. Sitting according to their locations/villages, participants developed a list of all issues affecting them in the ward and used a pre-designed template to prioritize projects and interventions they wanted to be implemented over the next five years.

STEP
05**Resource Planning**

Participants cost the prioritized projects using previous allocations and identified sources of funds

STEP
06**Consolidation of Community Strategic Plan**

Consolidation of the projects by all the zones/locations/sub-locations villages into one plan. While consolidating the project, MCA's vision for the ward would be incorporated.





Budget Cycle & Citizen Participation Opportunities

Stages	What Happens	Role of Community
Formulation	- The county government commences the budget development process - The county consults stakeholders and captures their views for consideration	- Watch out for public participation notices and inform others. - Prepare to participate - draft memorandums and develop a list of signatures to accompany the memorandums - Consult with MCA and Ward Admin on development priorities. - Attend public participation forums and submit memorandum
Approval	- This process is spearheaded by the County assembly budget and appropriation committee which comprises MCAs - This committee collects stakeholders' views concerning the draft budget presented to the County assembly by the County executive - CEC Finance. - The County Assembly approves the budget with or without amendments.	- Watch out for public participation notices and inform others. - Request for draft budget estimates with projects captured from the ward administrator or budget champions. - Prepare a memorandum in line with the findings of the projects captured in the budget. - Mobilize and attend the forum in large numbers to validate the projects captured.
Implementation	- The departments implement the approved budgets by the County Assembly. - These include the undertaking of programmes, development projects, and provision of services. - Implementation is an ongoing	- Request for approved budget estimates with projects for your area captured from the ward administrator or budget champions or download from the Government's website. - Monitor implementation of the projects or join the project management committees. - Consult the Ward Administrator or Area MCAs if
Audit	- In this stage, a review of the implementation stage is done internally by the County treasury at the County level, and externally by the Audit General. - The findings of the audit are tabled in parliament and are used by the MCAs and County senators to conduct oversight.	- Use the report to monitor service delivery and provide feedback to the government. - Consult the Area MCA on the findings of the Audit General Report.

DEVELOPMENT PRIORITIES

Location	Issue	Priority	Remarks
Kihoto	Insufficient supply of clean water to people in the pipeline area.	Low	- Water is available in the pipeline area but not adequate to satisfy the demand and further, the water supply does not cover the entire pipeline area. - The cost of buying water is high compared to the Availability of water that is already there the issue is the cost of buying and piping.
	There is a lack of a health facility	High	- Kihoto is experiencing rapid population growth and thus requires a health facility. Further, the distance to the nearest health facility is more than 10 km. - The nearby facility is a level 4 facility that deals with referrals and more severe cases and often there are longer queues due to a high number of people frequenting the facility.
	There is no public land in Kihoto	High	There is a need for Kihoto to have social amenities but there is no land to build them.
	Poor drainage system	High	During rainy seasons, the poor state of the drainages causes flash flooding in the area which may lead to Disease outbreaks. Additionally, these drainages cause air pollution.
	Some access roads are impassable during rainy reason	Low	Most of the roads are in good states however some access roads are affected during rainy seasons. It is a seasonal problem
	Some access roads are impassable during rainy reason	Low	There are high cases of Insecurity in the Kihoto area due to high population, high levels of poverty and negligence by local administration and government.
	Insufficient classroom and deplorable staff toilet in lakeview primary school	High	- One classroom has about 130 students - Staff toilets are in a very poor condition

Location	Issue	Priority	Remarks
Manera	Costly to buy water	High	Poor Distribution of water
	High rate of Insecurity in the Manera area	High	Lack of Security lights in Minera center and roads leading to Manera.
	Poor access Roads to Manera and to the Landing Beach	High	Negatively affects business as people prefer other areas
	The deplorable state of the Banda fisheries point.	High	The building at the Banda Landing site is in poor condition and has been left unutilized by the fisherfolks.
	Lack of a health facility	High	Residents of Manera, travel xx km to Naivasha level 4 to access medical services even for minor illnesses.
	Rampant Cases of Human/wildlife conflicts	High	Loss of human life and injuries
Kayole	Inadequate Classes and Sanitation facilities for Unity ECDE, Primary and Secondary sections	High	All three sections have a high number of pupils and few classes and latrines compared to the Ministry of Education and Health standards.
	Impassable roads due to Frequent erosion of roads within the Kayole area.	High	There is Poor control of run-off water e.g Poor drainage and lack of culverts
	Few Health Services are offered at Unity Dispensary	High	The facility has a workload of 2,500 - 3,000 per month thus eligible for upgrading to a level 3. However, this is not possible due to limited land for expansion. Patients are often referred to Naivasha Sub County for services offered by Level 3.
	Low distribution of water	Low	Some areas have piped water but some such as unity, Makutano, naivas, fai area have no water
	Lack of market as there is no public land	Low	The small market is not well planned thus need for land
	Lack of high mast/electricity from the dispensary and other various areas in Kayole	High	Insecurity cases
	Human-wildlife conflict	Low	Destruction of economic activities in Unity farm Threat to children as they go to school



FY 2024/25

Proposed Project	Location	Source of Funds	Estimated Budget (Kshs Million)
Overhaul of the drainage system & Bush Clearing	Kihoto	CGN	2.5 Million
Installation of high mast and streetlights accross the ward i.e Manera, kihoto, Banda, hopewell and Kayole	Lakeview	CGN	3.5 Million
Piping of water point from manera primary school to manera village and landing beach	Manera	CGN	2.0 Million
Construction of a dispensary in kihoto	Kihoto	CGN	6.0 Million
Grading and murraming of roads accross the ward	Kihoto	CGN	5.0 Million
Construction fo 2 classrooms at Unity Secondary School	Kayole	NGCDF	3.5 Million
Completion and equipping of Kayole laboratory	Kayole	CGN	2.0 Million
Construction of Lakeview primary staff toilets	Kihoto	NGCDF	0.8 Million
Bursary Enhancement	Lakeview	CGN	6.0 Million
Economic Empowerment Initiatives for Youth, women and PWDs	Lakeview	CGN	2.0 Million
Construction fo 2 classrooms at Lakeview Pri. School	Kayole	NGCDF	3.5 Million



FY 2025/26

Proposed Project	Location	Source of Funds	Estimated Budget (Kshs Million)
Completion and equipping of Kihoto dispensary	Kihoto	CGN	4.0 Million
Installation of high mast and streetlights accross the ward i.e Manera, kihoto, Banda, hopewell and Kayole	Lakeview	CGN	3.0Million
Construction and equipping of Kihoto social hall	Kihoto	CGN	6.0 Million
Installation of Electrical fencing at Landing Beach, C.plant and Manera & lower Kayole	Manera/ Kayole	KWS	4.0 Million
Grading and murraming of roads accross the ward	Kihoto	CGN	5.0 Million
Upgrading of one road to bitumen standard in Kayole	Kayole	CGN	70 Million
Construction of a Perimeter wall at Unity primary and ECDE	Kayole	NGCDF/CGN	8.0 Million
Bursary Enhancement	Lakeview	CGN	6.0 Million
Economic Empowerment Initiatives for Youth, women and PWDs	Lakeview	CGN	2.0 Million
Installation of calverts along 3 main roads in Kayole to enhance drainage system	Kayole	CGN	2.0 Million



FY 2026/27

Proposed Project	Location	Source of Funds	Estimated Budget (Kshs Million)
Construction of a Market stalls in Kihoto	Kihoto	CGN	8.0 Million
Installation of high mast and streetlights accross the ward i.e Manera, kihoto, Banda, hopewell and Kayole	Lakeview	CGN	2.0 Million
Purchase of land for market	Kayole	CGN	8.0 Million
Construction of 6 pit latrines for primary and secondary education	Kayole	NGCDF	4.0 Million
Grading and murraming of roads accross the ward	Kihoto	CGN	5.0 Million
Upgrading available playgrounds to modern standards	Lakeview	CGN Flagship	50 Million
Construction of TVET	Lakeview	CGN Flagship	20 Million
Bursary Enhancement	Lakeview	CGN	7.0 Million
Economic Empowerment Initiatives for Youth, women and PWDs	Lakeview	CGN	2.0 Million
Construction of drainage from the roundabout to landing beach	Manera	CGN	1.7 Million



LAKEVIEW CSP 2024 - 2027

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